FAMILIARIZATION PROGRAMME FOR INDEPENDENT DIRECTORS

(Regulation 25(7) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Schedule IV of the Companies Act, 2013)

I. FAMILIARIZATION PROGRAMME FOR INDEPENDENT DIRECTORS

To provide insights into the Company to enable the Independent Directors to understand the Company's business in depth that would facilitate their active participation in managing the Company.

II.PREAMBLE:

In terms of Regulation 25(7) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Schedule IV of the Companies Act, 2013, Gammon India Limited (the "Company") has introduced a programme to familiarize the Independent Directors with the Company, their roles, rights and responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company etc. through various initiatives.

III.OBJECTIVE:

The objective of the Familiarization Programme is:

- to adopt a structured Programme for orientation and training of Independent Directors at the time of their joining so as to facilitate them to understand the company its operation, industry and the environment in which it functions.
- to keep informed the directors on a continuing basis on any significant changes therein so as to be in a position to take well-informed and timely decisions.
- to enable them to understand the Company and the industry and business environment it operates in.
- to enable them to understand their roles and responsibilities.
- to keep the Independent Directors updated on an ongoing basis about the significant changes which occur concerning the Company or its industry and business environment so that they are in a position to take well-informed decisions at appropriate time.

The Board members of the Company (Independent and Non-Independent) are afforded every opportunity to familiarize themselves with the Company, its management and its operations and above all the Industry perspective & issues.

GAMMON INDIA LIMITED

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 $\textbf{E-Mail: investors@gammonindia.com; Website:} \underline{www.gammonindia.com}$

IV. APPLICABILITY:

The above Programme will be conducted for new and continuing Independent Directors of the Company.

Apart from Independent Directors, Non-Executive Directors are also eligible to attend the familiarization programmes.

V. FAMILIARIZATION PROCESS:

At the time of induction of the newly appointed Independent Director(s), he/she is apprised adequately about the Company, its latest financial statements and their analysis, its business model, Industry scenario, competition, significant recent developments and also the Board processes by the Chairman/Chairperson and Managing Director, the Chief Financial Officer, the Company Secretary and the Senior Management.

In Board meeting, a detailed presentation on business shall be made wherein the Departmentheads of the Company explains the business, the vision, performance, analysis of financial statements, significant operational issues, strategy and growth plans relating to Company.

- The presentations also provide an opportunity to the Independent Directors to interact with the senior team of the Company and help them to understand the Company's strategy, business model, organization structure, finance, human resources, technology, quality, facilities.
- At every meeting of the Board, presentations are also made covering performance of the different businesses, financial analysis, financial position including liquidity, borrowings and investments, financial projections, significant changes in applicable laws and regulations, if any and operational/strategic issues of importance.
- Board members are updated about the statutory amendments from time to time.
- The Company will inform that all the necessary information about the company i.e. Company's corporate profile, the Company's history, latest Annual Reports, Code of Conduct of the Company, Code of Conduct for Prevention of Insider Trading and disclosure practices, various policies of the Company etc. are available on the website of the Company and a detailed appointment letter containing roles and duties are provided to the director.
- The Director will be given the terms of reference for the board committees in which they will be acting as the Chairperson or member. During this program, their roles and responsibilities as an Independent Directors as specified in the Companies Act, 2013 and other Statues will be explained to them.
- In order to have a smooth relationship with other personnel in the Company, periodic meetings may be organized with the Senior Management apart from the meetings prescribed under the Statutes to

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- better understand the business and operation of the Company.
- The specific roles, duties and rights of the Independent Directors as provided in the Companies Act, 2013 and in other statutes will be explained to them through Board meeting process or through various modes of communications.
- The Company may also circulate news and articles related to the industry from time to time and may provide specific regulatory updates.

VI. PROGRAMME AND DISCLOSURE:

- Familiarization Programme will be conducted on "need-basis" during the year. This Programme will be conducted for new and continuing Independent Directors of the Company depending upon the need.
- The details of the familiarization programme held in FY 2020-21 which was conducted on 11th February, 2021 are as follows:

Details of Familiarization sessions held pursuant to the Policy are as follows:

Date of program	Area covered	
11.02.2021	Legal cases of GIL and their current status as on 31st December, 2020	

Details of attendance of Independent Directors in Familiarization Sessions are as follows:

S.No.	Name of Independent director	No. of sessions attended	No. of hours spent in the sessions attended
1	Mr. Soumendra Nath Sanyal	1	Minimum 1 hour per session
2	Mr. Ulhas Dharmadhikari	1	Minimum 1 hour per session
3	Ms. Vinath Hegde	1	Minimum 1 hour per session

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VII.REVIEW / AMENDMENT OF THE PROGRAMME:

Any subsequent amendment/modification in the applicable laws in this regard shall automatically apply to this Policy.

Any change/amendments to this policy shall be approved by the Company Secretary/ CEO/Executive Director and CFO.

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